

USAF Declass/Release Instructions On File

Approved For Release 2002/07/10 : CIA-RDP78-03527A000300140038-7

CSS INSTRUCTION CIRCULAR #57-9

ANNEX B

PROJECT B

SOURCES OF NATIONAL POLICY

1. **PURPOSE:** To develop a better understanding of the sources of national policy and to appreciate the complex inter-relationship between the various organizations involved in formulating national policy.
2. **SCOPE:** This project is designed to provide the officer with a comprehensive picture of the sources of national policy as it affects the military planner. The purpose and function of the most important policy organizations will be described by lectures. In most instances, the platform material will be supplemented by reading material which will cover some factors of the organization not stressed by the speaker, such as a brief history of past operations, a critical look at present policy or some study of organizational inter-relations not easily presented on the platform. In some cases, the guest speaker may be asked to cover some phase of national policy which does not fully encompass the mission of his own organization and the description of that mission and organization will be dealt with only indirectly.
3. **METHODOLOGY:** This project consists of seven lectures and is supported by the required reading assignments indicated in paragraph 4.
4. **READING ASSIGNMENTS:**
 - a. "Atoms, Strategy and Policy", Paul H. Nitze, former Director of the Policy Planning Staff, Department State.
 - b. "The Secretary of State Abroad", Henry M. Wriston, President Emeritus, Brown University.

- c. "The Bricker Amendment and Authority Over Foreign Affairs",
Arthur H. Dean, partner in New York Law firm of Sullivan and Cromwell.
- d. "The Development of the National Security Council", Robert
Cutler, formerly Special Assistant to President Eisenhower for National
Security Affairs.
- e. "Strategy versus Ideology", Louis J. Halle, Jr., former member,
Policy Planning Staff, Department State.

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APPENDIX 1

PERIOD SYNOPSES

PERIOD CODE: CSS-1711
2:-1001G

PERIOD TITLE: National Objectives,
Policies and Strategies

PERIOD OBJECTIVE: To understand how the basic national objectives affect the current national policies, and how our strategy is designed to support their policies.

RESUME OF PERIOD: Major General Hopwood will describe a top-level view of our current policies and strategies, with emphasis on their relation to the military instrument of national power, particularly their relation to the USAF.

REQUIRED READING: "Atoms, Strategy and Policy", by Paul H. Nitze, former Director of the Policy Planning Staff, Department of State and "Strategy versus Ideology", by Louis J. Halle, Jr., former member of the Policy Planning Staff, Department of State.

PERIOD CODE: CSS-1712
2:-1001G

PERIOD TITLE: The Executive Office
of the President

PERIOD OBJECTIVE: To understand the organizations comprising the Executive Office of the President, to know the functions of the White House Office, and to appreciate the interrelation between all of the Executive Office organizations.

RESUME OF PERIOD: A member of the President's Staff will describe the organization of the Executive Office of the President, briefly trace the history and interrelation of each separate office, and then describe in some detail the White House Office and the personality of the men who form this organization as related to the formation of national policy affecting the DOD and the USAF.

REQUIRED READING: "The Development of the National Security Council", by Robert Cutler, former Special Assistant to the President for National Security Affairs.

PERIOD CODE: CSS 1713
2:-1001G

PERIOD TITLE: The Department of State

PERIOD OBJECTIVE: To understand the role of the Department of State in forming and carrying out national policies.

RESUME OF PERIOD: A high-ranking State Department official will describe the purpose of that organization and how it accomplishes its mission. Stress will be placed on the relation of the Department of State to the Executive Office of the President and to the Department of Defense.

REQUIRED READING: "The Secretary of State Abroad", by Henry M. Wriston.

PERIOD CODE: CSS-1714
2:-1001G

PERIOD TITLE: The Role of the Central Intelligence Agency

PERIOD OBJECTIVE: To understand the role of the Central Intelligence Agency in the formulation of national policies.

RESUME OF PERIOD: A ranking official of the CIA will explain the role of intelligence in forming national policies and how the CIA fits this role, with emphasis on the coordination aspect between all intelligence agencies. Non-sensitive examples from recent history will be used to illustrate the relation of the CIA to the NSC, and the relation of the CIA to other intelligence agencies, including Department of State and Military.

PERIOD CODE: CSS-1715
2:-1001G

PERIOD TITLE: The Office of Defense Mobilization

PERIOD OBJECTIVE: To understand the role of the Office of Defense Mobilization at the present and after the beginning of any future war.

RESUME OF PERIOD: An authoritative official of the ODM will describe the activities of that organization, stressing the current efforts as well as post hostilities plans. Stress will be made upon current manpower plans, especially any efforts to overcome present shortages of certain professional skills, and upon the dispersal program for industry and government.

PERIOD CODE: CSS-1716
2:-1001G

PERIOD TITLE: The Voice of Congress
in National Policy

PERIOD OBJECTIVE: To appreciate the effect of the legislative branch on the executive branch of the government in matters of national policy and foreign affairs.

RESUME OF PERIOD: A member of the president's staff will describe the effect of congress on executive plans and policies, particularly describing the problem of reconciling the views of congress with the strategic policies recommended by the NSC and the Departments of State and Defense.

REQUIRED READING: "The Bricker Amendment and Authority over Foreign Affairs",
by Arthur H. Dean.